

of our young men and this will be a source of strength to the University.

Lastly, I come to the matter on account of which I was called to visit you. The time may come when it may be wise to consolidate the two University medical schools of San Francisco, but I do not believe that this would be wise at present. Stanford, from what I can learn, can afford to develop its medical school without material hindrance in the growth of other branches and I believe that this is the wise thing to do.

I am aware of the fact that a hasty visit such as I have made may give erroneous impressions and I would not have you attach any great importance to this report, but I have tried to look at matters from a broad viewpoint, and to hold constantly in mind the good of Stanford University as a whole. I have considered it unnecessary to go into financial or other details with which you are much more familiar than I am.

In conclusion I wish to thank you and other members of your faculty for the many courtesies shown me and to express the hope that the growth of Stanford University during the past quarter of a century, phenomenal as it has been, may be surpassed in its future developments.

With great respect, I am

Yours most respectfully,

V. C. VAUGHAN.

FULL TIME TEACHING SECURED.

Delivery will be made in July at Baltimore of securities valued at \$1,500,000, presented by the General Education Board to the Medical School of Johns Hopkins University. This gift is to be known as the William H. Welch Endowment for Clinical Education and Research.

The securities will be accepted on behalf of Johns Hopkins Medical School by Mr. R. Brent Keyser, chairman of the Board of Trustees. The actual transfer of the principal of this fund to Johns Hopkins University signifies that an important and novel feature relating to the gift will have become an accomplished fact, namely, that the organization of the Medical School should be so arranged that the entire income from this fund could be utilized for the support of full-time teaching and research departments of Medicine, Surgery, and Pediatrics, or diseases of children.

The express proposal made by the trustees of the Johns Hopkins University was that in reorganizing these three departments, professors and their assistants should hold their posts on the condition that they become salaried university officials, and that they accept personally no fees whatever for any medical or surgical services which they might render.

The hospital wards and out-patient departments are to be under the control of the university medical or surgical teachers, but over and above their work in the public wards, the teachers are to be free to render any service required in the interest of humanity and science. They are to be free to see any patient they desire to see.

Patients, however, of the usual private patient type, will pay a reasonable fee to the University, rather than to the professors personally. The time and the energy of the professors are to be fully protected, not only because their salary eliminates financial interest on their part, but because they are themselves to become sole judges as to whether or not particular cases shall or shall not command their personal attention.

In order that the time and energy of the professors thus safeguarded might be properly utilized under favorable conditions, the endowment was made large enough to provide adequate salaries to attract the ablest professors and also to pro-

vide them with assistants, well-equipped laboratories, books, and other necessary facilities.

Simultaneously with the completion of the reorganization of the Johns Hopkins Medical School in accordance with this new plan, the University trustees have chosen Dr. Theodore C. Janeway, hitherto Professor of Medicine at Columbia University, to become Professor of Medicine of the Johns Hopkins Medical School, the position once held by Sir William Osler.

The chair of Surgery at Johns Hopkins, under the full-time arrangement, is to be occupied by Dr. William S. Halsted, most of whose surgical career has been passed in the Johns Hopkins Medical School, where, since the establishment of the Johns Hopkins Hospital, Dr. Halsted has been its Surgeon-in-Chief and Professor of Surgery.

The chair of Pediatrics will be occupied by Dr. John Howland, who was called a year ago from the Professorship of Pediatrics at Washington University, St. Louis, and appointed physician in charge of the Harriet Lane Home for Invalid Children, this institution being the pediatric clinic of Johns Hopkins Medical School.

Johns Hopkins will become the first medical school to be placed upon the full-time basis in all departments. A grant of \$750,000 has been made to Washington University, St. Louis, and of \$500,000 to the Medical School of Yale University, upon an understanding that they also reorganize their work so as to put their clinical teaching upon a full-time basis.

The full-time scheme is a plan to ensure to hospital work and medical teaching the undivided energy of eminent scientists whose efforts might otherwise be distracted by the conflicting demands of private practice and clinical teaching. The full-time scheme is an appeal to the scientific interest and devotion of the clinician, and it is significant that the first three full-time posts created have been filled by men of conspicuous professional standing, all of whom have made great sacrifices in order that they might enjoy ideal conditions for clinical teaching and investigation.

It should become of increasing consequence to the public that the training of those studying to become doctors should be in charge of the most competent men obtainable, devoting their entire time to this work. Greatly increased efficiency and thoroughness should result, to the alleviation of suffering and the cure of disease.

THE GENERAL EDUCATION BOARD.

DEATHS.

Briggs, Evelyn, Sacramento.
 Wilhite, W. J., Modesto.
 Reed, R. C. S., Los Angeles (died July 8, 1909).
 Seifert, Geo. W., San Jose.
 Newlin, Wm. L., died in Los Angeles.
 Garcelon, Frank, Pomona, Cal.
 Davis, Sheldon F., Pomona.
 Palmer, Chas. Thomas, Los Angeles.
 Bowles, Geo. R., Ukiah (died in Berkeley, Cal.).
 Cuthbert, Wm. L., Long Beach (died in St. Petersburg, Florida).

NEW MEMBERS.

Van Tine, H. C., Boulder Creek, Cal.
 Gambotto, C. A., Santa Cruz.
 Jamison, Wm. T., Arbuckle.
 Hall, L. P., Dixon, Cal.
 Russell, Jno. I., Lakeview, Oregon.
 Fox, Mearle C., Lakeview, Oregon.